

**Collier County Government  
Fiscal Year 2017 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division**

<b>Department Budgetary Cost Summary</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Personal Services	1,190,352	1,441,900	1,431,100	1,474,700	-	1,474,700	2.3%
Operating Expense	1,671,278	1,942,700	1,951,700	2,369,100	-	2,369,100	21.9%
Indirect Cost Reimburs	82,600	69,700	69,700	112,700	-	112,700	61.7%
Capital Outlay	79,583	228,400	227,000	109,000	-	109,000	(52.3%)
<b>Net Operating Budget</b>	<b>3,023,814</b>	<b>3,682,700</b>	<b>3,679,500</b>	<b>4,065,500</b>	<b>-</b>	<b>4,065,500</b>	<b>10.4%</b>
Trans to Property Appraiser	43,176	63,900	63,900	67,500	-	67,500	5.6%
Trans to Tax Collector	62,825	100,000	100,000	112,800	-	112,800	12.8%
Trans to 322 Pel Bay Irr and Land	77,300	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	15,900	14,200	14,200	13,600	-	13,600	(4.2%)
Reserves for Contingencies	-	32,700	-	32,700	-	32,700	0.0%
Reserves for Capital	-	1,118,800	-	1,353,100	-	1,353,100	20.9%
Reserves for Cash Flow	-	250,000	-	524,700	-	524,700	109.9%
Reserves for Attrition	-	(20,100)	-	(20,800)	-	(20,800)	3.5%
<b>Total Budget</b>	<b>3,223,015</b>	<b>5,242,200</b>	<b>3,857,600</b>	<b>6,149,100</b>	<b>-</b>	<b>6,149,100</b>	<b>17.3%</b>

<b>Appropriations by Program</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Pelican Bay – Clam Pass Ecosystem Enhancement (111)	81,943	150,000	146,400	150,000	-	150,000	0.0%
Pelican Bay Community Beautification (109)	1,975,002	2,340,500	2,347,500	2,638,200	-	2,638,200	12.7%
Pelican Bay Street Lighting (778)	228,800	347,700	352,900	348,800	-	348,800	0.3%
Pelican Bay Water Management (109)	738,069	844,500	832,700	928,500	-	928,500	9.9%
<b>Total Net Budget</b>	<b>3,023,814</b>	<b>3,682,700</b>	<b>3,679,500</b>	<b>4,065,500</b>	<b>-</b>	<b>4,065,500</b>	<b>10.4%</b>
<b>Total Transfers and Reserves</b>	<b>199,201</b>	<b>1,559,500</b>	<b>178,100</b>	<b>2,083,600</b>	<b>-</b>	<b>2,083,600</b>	<b>33.6%</b>
<b>Total Budget</b>	<b>3,223,015</b>	<b>5,242,200</b>	<b>3,857,600</b>	<b>6,149,100</b>	<b>-</b>	<b>6,149,100</b>	<b>17.3%</b>

<b>Department Funding Sources</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Ad Valorem Taxes	445,903	495,900	476,000	535,300	-	535,300	7.9%
Delinquent Ad Valorem Taxes	24	-	-	-	-	-	na
Special Assessments	2,693,303	3,340,700	3,195,900	3,950,200	-	3,950,200	18.2%
Charges For Services	-	-	-	1,500	-	1,500	na
Miscellaneous Revenues	3,003	-	22,900	-	-	-	na
Interest/Misc	23,431	6,500	15,000	8,800	-	8,800	35.4%
Trans frm Property Appraiser	470	-	-	-	-	-	na
Trans frm Tax Collector	24,389	-	-	-	-	-	na
Net Cost MSTU General Fund	81,943	150,000	146,400	150,000	-	150,000	0.0%
Carry Forward	1,680,000	1,441,300	1,729,500	1,728,100	-	1,728,100	19.9%
Less 5% Required By Law	-	(192,200)	-	(224,800)	-	(224,800)	17.0%
<b>Total Funding</b>	<b>4,952,465</b>	<b>5,242,200</b>	<b>5,585,700</b>	<b>6,149,100</b>	<b>-</b>	<b>6,149,100</b>	<b>17.3%</b>

<b>Department Position Summary</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Pelican Bay Water Management (109)	2.19	2.52	2.52	2.52	-	2.52	0.0%
Pelican Bay Community Beautification (109)	12.42	15.75	15.75	15.75	-	15.75	0.0%
Pelican Bay Street Lighting (778)	1.39	1.73	1.73	1.73	-	1.73	0.0%
<b>Total FTE</b>	<b>16.00</b>	<b>20.00</b>	<b>20.00</b>	<b>20.00</b>	<b>-</b>	<b>20.00</b>	<b>0.0%</b>

**Collier County Government  
Fiscal Year 2017 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance for the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division tries to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

<b>Program Summary</b>	<b>FY 2017 Total FTE</b>	<b>FY 2017 Budget</b>	<b>FY 2017 Revenues</b>	<b>FY 2017 Net Cost</b>
<b>Water Management Program</b>	<b>2.52</b>	<b>928,500</b>	<b>1,010,600</b>	<b>-82,100</b>
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
Current Level of Service Budget	<b>2.52</b>	<b>928,500</b>	<b>1,010,600</b>	<b>-82,100</b>

<b>Program Performance Measures</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Budget</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Budget</b>
Aquatic plants planted	10,000	10,000	10,000	10,000
Forty-three lakes maintained/treated - times per year	52	52	52	52
Water quality testing - number of parameters	4,689	2,376	2,376	2,376

<b>Program Budgetary Cost Summary</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Personal Services	188,208	217,200	212,900	220,500	-	220,500	1.5%
Operating Expense	449,784	506,800	499,300	585,100	-	585,100	15.4%
Indirect Cost Reimburs	76,800	66,500	66,500	104,900	-	104,900	57.7%
Capital Outlay	23,277	54,000	54,000	18,000	-	18,000	(66.7%)
<b>Net Operating Budget</b>	<b>738,069</b>	<b>844,500</b>	<b>832,700</b>	<b>928,500</b>	<b>-</b>	<b>928,500</b>	<b>9.9%</b>
<b>Total Budget</b>	<b>738,069</b>	<b>844,500</b>	<b>832,700</b>	<b>928,500</b>	<b>-</b>	<b>928,500</b>	<b>9.9%</b>
<b>Total FTE</b>	<b>2.19</b>	<b>2.52</b>	<b>2.52</b>	<b>2.52</b>	<b>-</b>	<b>2.52</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Special Assessments	776,162	881,000	840,700	1,009,100	-	1,009,100	14.5%
Charges For Services	-	-	-	1,500	-	1,500	na
Miscellaneous Revenues	323	-	600	-	-	-	na
<b>Total Funding</b>	<b>776,485</b>	<b>881,000</b>	<b>841,300</b>	<b>1,010,600</b>	<b>-</b>	<b>1,010,600</b>	<b>14.7%</b>

Forecast FY 2016:

Water quality management personal service and operating expenses are under the adopted budget. Budgeted emergency maintenance and repair appropriations were not needed in FY 2016. Operating expenses include typical contractual services like extra deputy patrols during peak season and continuation of a major tree trimming initiative in this section designed to remove exotics from the water management system as well as maintenance spraying. Associated with this effort was a substantial investment in temporary labor. This section also budgets for various flood control initiatives like swale and berm maintenance and planting desirable aquatic plants. Operating expenses associated with these initiative will continue in FY 2017.

This division is not part of the motor pool capital program and equipment is budgeted on a pay as you go basis based upon fleet management recommendations.

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Water Management (109)**

Current FY 2017:

Personal services show a neutral FTE count and dollars for a general wage adjustment. Operating expenses are increasing reflecting a continued and enhanced effort to maintain the water management system through tree trimming and flood control measures utilizing contractual engineering services, other contractual services and temporary labor. Capital outlay includes replacement water sampling equipment.

Revenues:

Special assessment revenue funding water management activities increased \$16.82 to \$132.51 per equivalent residential unit (ERU). The District has a total of 7,615.29 ERU's.

**Collier County Government  
Fiscal Year 2017 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

**Mission Statement**

To provide for the efficient and timely delivery of Water Management services to the Pelican Bay Community by providing for the necessary maintenance for the community's storm water system to assure its efficient operation in the transporting and treatment of the storm water. In addition, the Division tries to maintain the highest aesthetic appearance while maintaining the delicate balance of the ecosystem.

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<b>Water Management Program</b>	-	1,400	-	1,400
Includes the routine maintenance of the Pelican Bay Water Management System of approximately 3.5 miles of berm separating the developed property from the Clam Pass System. The system functions as a storm water treatment facility by removing nutrients and pollutants, thus improving the quality of storm water before it is discharged into Clam Bay.				
<b>Beautification Program</b>	15.75	2,636,800	2,941,100	-304,300
Includes the routine maintenance of 2,873,750 square feet of right-of-way and community parks - including pruning, cutting, pesticide and fertilizer programs. Also annuals are changed two times per year and mulch is applied to 661,750 square feet of plant beds three times per year. Also included in this program is street sweeping, street trash pick-up and maintenance for traffic and entrance signs.				
Current Level of Service Budget	<u>15.75</u>	<u>2,638,200</u>	<u>2,941,100</u>	<u>-302,900</u>

Program Performance Measures	FY 2015 Actual	FY 2016 Budget	FY 2016 Forecast	FY 2017 Budget
Boulevards swept - times per year	52	52	52	52
Chemical weed control - times per year	24	24	24	24
Fertilizer applied - times per year	2	2	2	2
Flower plantings - times per year	2	2	2	2
Irrigation systems checked - times per year	10	12	12	24
Mulch application - times per year	2	2	2	2
Streets swept - single family areas	12	12	12	12

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Personal Services	887,089	1,082,900	1,083,400	1,109,100	-	1,109,100	2.4%
Operating Expense	1,042,958	1,083,200	1,091,100	1,439,100	-	1,439,100	32.9%
Capital Outlay	44,955	174,400	173,000	90,000	-	90,000	(48.4%)
<b>Net Operating Budget</b>	<b>1,975,002</b>	<b>2,340,500</b>	<b>2,347,500</b>	<b>2,638,200</b>	<b>-</b>	<b>2,638,200</b>	<b>12.7%</b>
<b>Total Budget</b>	<b>1,975,002</b>	<b>2,340,500</b>	<b>2,347,500</b>	<b>2,638,200</b>	<b>-</b>	<b>2,638,200</b>	<b>12.7%</b>
<b>Total FTE</b>	<b>12.42</b>	<b>15.75</b>	<b>15.75</b>	<b>15.75</b>	<b>-</b>	<b>15.75</b>	<b>0.0%</b>

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Special Assessments	1,917,140	2,459,700	2,355,200	2,941,100	-	2,941,100	19.6%
Miscellaneous Revenues	2,680	-	16,000	-	-	-	na
<b>Total Funding</b>	<b>1,919,820</b>	<b>2,459,700</b>	<b>2,371,200</b>	<b>2,941,100</b>	<b>-</b>	<b>2,941,100</b>	<b>19.6%</b>

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Community Beautification (109)**

Forecast FY 2016:

While personal services and operating expense are projected slightly over budget at the present time, journal entries on the salary and operating side between the respective cost centers will be looked at closer to year end to correct the budget imbalance if necessary. If not, budget amendments will be processed. Typical operating expenses contractual landscape architectural services, and added deputy patrols during peak season. A targeted tree trimming and landscape maintenance initiative focused on the entrance areas and roadway right of way intersections continued in FY 2016 through a substantial investment in temporary labor.

Current FY 2017:

Personnel costs include a neutral FTE count and application of a general wage adjustment. Continuation of the tree trimming and landscape maintenance initiatives are budgeted for FY 2017 and additional expenses are programmed in the areas of employee training and education; temporary labor; tree trimming; chemicals and landscape materials. Investment in employee training and education includes CAD licenses and chemical spraying licenses. Mulch and pine straw will be spread twice annually and replacement sod allocations will be increased. Continuing with enhanced beautification levels, a maintenance program on the heels of a substantial decorative post and sign replacement initiative is planned.

This division does not participate in the motor pool capital recovery program and instead budgets vehicle and equipment replacement as well as new equipment on a pay as you go method. For FY 2017, a series of replacement Kubota utility vehicles and a chipper is budgeted.

Revenues:

Special assessment revenue funding community beautification increased \$63.21 to \$386.22 per equivalent residential unit (ERU). The District has a total of 7,615.29 ERU's.

Overall, special assessment revenue budgeted within this fund has increased \$80.03 per equivalent residential unit to \$518.73. A decrease in actual fund balance totaling \$169,600 occurred between year ending FY 2014 and year ending FY 2015. Beginning FY 2015 (10/1/14), the funds cash position totaled \$721,700. This is a managed draw and was expected given the targeted and concentrated effort on tree trimming, swale and berm maintenance and enhanced water quality management. Budgeted fund reserves increased in FY 2017 by \$267,900. This includes an increase in the cash flow reserve by \$250,000 to insure sufficient fund balance exists to cover operations prior to the receipt of assessment revenue. Reserves in this fund by policy should be established between 15% and 30% of operating expense. FY 2017 reserves are 18.2% of operating expenses.

**Collier County Government  
Fiscal Year 2017 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Reserves & Transfers (109)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<b>Reserve &amp; Transfers</b>	-	802,200	417,200	385,000
Current Level of Service Budget	-	802,200	417,200	385,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Trans to Property Appraiser	43,176	55,000	55,000	60,000	-	60,000	9.1%
Trans to Tax Collector	53,864	86,000	86,000	98,800	-	98,800	14.9%
Trans to 322 Pel Bay Irr and Land	77,300	-	-	-	-	-	na
Trans to 408 Water/Sewer Fd	15,900	14,200	14,200	13,600	-	13,600	(4.2%)
Reserves for Contingencies	-	32,700	-	32,700	-	32,700	0.0%
Reserves for Capital	-	200,000	-	217,900	-	217,900	9.0%
Reserves for Cash Flow	-	150,000	-	400,000	-	400,000	166.7%
Reserves for Attrition	-	(20,100)	-	(20,800)	-	(20,800)	3.5%
<b>Total Budget</b>	<b>190,240</b>	<b>517,800</b>	<b>155,200</b>	<b>802,200</b>	-	<b>802,200</b>	<b>54.9%</b>

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Interest/Misc	15,961	4,000	10,000	6,300	-	6,300	57.5%
Trans frm Property Appraiser	470	-	-	-	-	-	na
Trans frm Tax Collector	20,910	-	-	-	-	-	na
Carry Forward	891,300	525,300	721,700	608,800	-	608,800	15.9%
Less 5% Required By Law	-	(167,200)	-	(197,900)	-	(197,900)	18.4%
<b>Total Funding</b>	<b>928,641</b>	<b>362,100</b>	<b>731,700</b>	<b>417,200</b>	-	<b>417,200</b>	<b>15.2%</b>

Current FY 2017:

Budgeted fund reserves increased in FY 2017 by \$267,900. This includes an increase in the cash flow reserve by \$250,000 to insure sufficient fund balance exists to cover operations prior to the receipt of assessment revenue. Reserves in this fund by policy should be established between 15% and 30% of operating expense. FY 2017 reserves are 18.2% of operating expenses.

**Collier County Government  
Fiscal Year 2017 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

**Mission Statement**

To maintain the Pelican Bay Street Lighting system as a well-balanced functional system that provides a consistently lighted roadway appearance within the community.

<b>Program Summary</b>	<b>FY 2017 Total FTE</b>	<b>FY 2017 Budget</b>	<b>FY 2017 Revenues</b>	<b>FY 2017 Net Cost</b>
<b>Street Lighting Program</b>	<b>1.73</b>	<b>348,800</b>	<b>348,800</b>	<b>-</b>
Includes the routine maintenance of the Pelican Bay roadway street lighting system including all up-lighting at the Pelican Bay entrances and bike path lighting. Street Lights consist of concrete poles and metal Halide lamps.				
<b>Reserves/Transfers</b>	<b>-</b>	<b>1,281,400</b>	<b>1,281,400</b>	<b>-</b>
<b>Current Level of Service Budget</b>	<b>1.73</b>	<b>1,630,200</b>	<b>1,630,200</b>	<b>-</b>

<b>Program Performance Measures</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Budget</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Budget</b>
% of Lights repaired within 24 hours	100	100	100	100
Light posts inspected	24	24	24	24

<b>Program Budgetary Cost Summary</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Personal Services	115,055	141,800	134,800	145,100	-	145,100	2.3%
Operating Expense	106,593	202,700	214,900	194,900	-	194,900	(3.8%)
Indirect Cost Reimburs	5,800	3,200	3,200	7,800	-	7,800	143.8%
Capital Outlay	1,351	-	-	1,000	-	1,000	na
<b>Net Operating Budget</b>	<b>228,800</b>	<b>347,700</b>	<b>352,900</b>	<b>348,800</b>	<b>-</b>	<b>348,800</b>	<b>0.3%</b>
Trans to Property Appraiser	-	8,900	8,900	7,500	-	7,500	(15.7%)
Trans to Tax Collector	8,961	14,000	14,000	14,000	-	14,000	0.0%
Reserves for Capital	-	918,800	-	1,135,200	-	1,135,200	23.6%
Reserves for Cash Flow	-	100,000	-	124,700	-	124,700	24.7%
<b>Total Budget</b>	<b>237,761</b>	<b>1,389,400</b>	<b>375,800</b>	<b>1,630,200</b>	<b>-</b>	<b>1,630,200</b>	<b>17.3%</b>
<b>Total FTE</b>	<b>1.39</b>	<b>1.73</b>	<b>1.73</b>	<b>1.73</b>	<b>-</b>	<b>1.73</b>	<b>0.0%</b>

<b>Program Funding Sources</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Ad Valorem Taxes	445,903	495,900	476,000	535,300	-	535,300	7.9%
Delinquent Ad Valorem Taxes	24	-	-	-	-	-	na
Miscellaneous Revenues	-	-	6,300	-	-	-	na
Interest/Misc	7,470	2,500	5,000	2,500	-	2,500	0.0%
Trans frm Tax Collector	3,479	-	-	-	-	-	na
Carry Forward	788,700	916,000	1,007,800	1,119,300	-	1,119,300	22.2%
Less 5% Required By Law	-	(25,000)	-	(26,900)	-	(26,900)	7.6%
<b>Total Funding</b>	<b>1,245,576</b>	<b>1,389,400</b>	<b>1,495,100</b>	<b>1,630,200</b>	<b>-</b>	<b>1,630,200</b>	<b>17.3%</b>

Forecast FY 2016:

Operating expenses are forecast to exceed budget due to unanticipated electrical contractor and maintenance needs. This action was covered by budget amendments. Personal services are in line with the adopted budget.

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay Street Lighting (778)**

Current FY 2017:

Personal Services increased modestly to fund the planned employee compensation adjustment. The net operating budget for FY 2017 is slightly below FY 2016 with major expenses associated with maintaining the lighting system. Reserves will be increased for future construction and improvement of the street lighting system as identified in the Pelican Bay Community Improvement Plan.

Revenues:

This fund had a millage rate of .0857 in FY 2016 and the rate remains unchanged for FY 2017 in accordance with the advisory committees recommendation. Taxable value for this district totals \$6,245,975,498 which represents a 8.2% increase over last year. Property taxes total \$535,300. The District's actual fund balance year over year increased \$219,100 to \$1,007,800. This is a managed increase which is expected to continue based upon growth in taxable value and the plan to set aside dollars for future system improvements.



**Collier County Government  
Fiscal Year 2017 Adopted Budget**

**Office of the County Manager**

**Pelican Bay Services Division  
Pelican Bay – Clam Pass Ecosystem Enhancement (111)**

Program Summary	FY 2017 Total FTE	FY 2017 Budget	FY 2017 Revenues	FY 2017 Net Cost
<b>Clam Pass Ecosystem Enhancement</b>	-	150,000	-	150,000
Current Level of Service Budget	-	150,000	-	150,000

Program Budgetary Cost Summary	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Operating Expense	71,943	150,000	146,400	150,000	-	150,000	0.0%
Capital Outlay	10,000	-	-	-	-	-	na
<b>Net Operating Budget</b>	<b>81,943</b>	<b>150,000</b>	<b>146,400</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>
<b>Total Budget</b>	<b>81,943</b>	<b>150,000</b>	<b>146,400</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>

Program Funding Sources	FY 2015 Actual	FY 2016 Adopted	FY 2016 Forecast	FY 2017 Current	FY 2017 Expanded	FY 2017 Adopted	FY 2017 Change
Net Cost MSTU General Fund	81,943	150,000	146,400	150,000	-	150,000	0.0%
<b>Total Funding</b>	<b>81,943</b>	<b>150,000</b>	<b>146,400</b>	<b>150,000</b>	-	<b>150,000</b>	<b>0.0%</b>

Forecast FY 2016:

Beginning mid-year FY 15, a separate cost center was created and funds appropriated by budget amendment to assist with management of the Clam Bay Estuary.

Current FY 2017:

Previously budgeted as a transfer from the Unincorporated Area General Fund (111) to Pelican Bay Capital Fund (320), funds to assist with management of the Clam Bay Estuary are now directly budgeted within a separate Fund (111) cost center with direct signature authority by Pelican Bay MSTBU management.

**Collier County Government  
Fiscal Year 2017 Adopted Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital**

<b>Department Budgetary Cost Summary</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Operating Expense	881,230	571,300	1,364,000	564,500	-	564,500	(1.2%)
Capital Outlay	139,421	216,000	227,000	280,100	-	280,100	29.7%
<b>Net Operating Budget</b>	<b>1,020,651</b>	<b>787,300</b>	<b>1,591,000</b>	<b>844,600</b>	<b>-</b>	<b>844,600</b>	<b>7.3%</b>
Trans to Property Appraiser	6,366	6,700	8,200	8,700	-	8,700	29.9%
Trans to Tax Collector	8,757	11,600	12,100	14,500	-	14,500	25.0%
Reserves for Contingencies	-	17,500	-	-	-	-	(100.0%)
Reserves for Capital	-	-	-	22,100	-	22,100	na
<b>Total Budget</b>	<b>1,035,774</b>	<b>823,100</b>	<b>1,611,300</b>	<b>889,900</b>	<b>-</b>	<b>889,900</b>	<b>8.1%</b>

<b>Appropriations by Program</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Clam Bay Restoration (320)	128,130	120,400	183,500	114,500	-	114,500	(4.9%)
Pelican Bay Hardscape & Landscape Improvements (322)	892,521	666,900	1,407,500	730,100	-	730,100	9.5%
<b>Total Net Budget</b>	<b>1,020,651</b>	<b>787,300</b>	<b>1,591,000</b>	<b>844,600</b>	<b>-</b>	<b>844,600</b>	<b>7.3%</b>
<b>Total Transfers and Reserves</b>	<b>15,123</b>	<b>35,800</b>	<b>20,300</b>	<b>45,300</b>	<b>-</b>	<b>45,300</b>	<b>26.5%</b>
<b>Total Budget</b>	<b>1,035,774</b>	<b>823,100</b>	<b>1,611,300</b>	<b>889,900</b>	<b>-</b>	<b>889,900</b>	<b>8.1%</b>

<b>Department Funding Sources</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Special Assessments	437,868	534,200	507,600	555,000	-	555,000	3.9%
Miscellaneous Revenues	82,631	-	-	-	-	-	na
Interest/Misc	13,070	5,500	7,100	5,500	-	5,500	0.0%
Trans frm Tax Collector	3,404	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	77,300	-	-	-	-	-	na
Trans fm 111 MSTB Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	1,825,200	310,400	1,453,800	357,200	-	357,200	15.1%
Less 5% Required By Law	-	(27,000)	-	(27,800)	-	(27,800)	3.0%
<b>Total Funding</b>	<b>2,489,473</b>	<b>823,100</b>	<b>1,968,500</b>	<b>889,900</b>	<b>-</b>	<b>889,900</b>	<b>8.1%</b>

<b>CIP Category / Project Title</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Amended</b>	<b>FY 2016 Forecasted</b>	<b>FY 2017 Budget</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>
<b>Pelican Bay Capital</b>								
Beach Renourishment Initiative	200,000	400,000	400,000	200,000	-	-	-	-
Clam Bay Restoration	120,400	183,504	183,500	114,500	-	-	-	-
Field Site Improvements	-	-	-	64,100	-	-	-	-
Irrigation System	116,000	116,000	116,000	116,000	-	-	-	-
Lake Aeration	100,000	100,021	100,000	100,000	-	-	-	-
Pelican Bay Hardscape Upgrades	90,900	462,033	462,200	175,000	-	-	-	-
Pelican Bay Lake Bank Enhance	110,000	260,590	260,500	75,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	50,000	68,834	68,800	-	-	-	-	-
X-fers/Reserves - Fund 320	23,800	23,800	6,300	28,600	-	-	-	-
X-fers/Reserves - Fund 322	12,000	339,400	14,000	16,700	-	-	-	-
<b>Pelican Bay Capital</b>	<b>823,100</b>	<b>1,954,182</b>	<b>1,611,300</b>	<b>889,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Department Total Project Budget</b>	<b>823,100</b>	<b>1,954,182</b>	<b>1,611,300</b>	<b>889,900</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Collier County Government  
Fiscal Year 2017 Adopted Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Clam Bay Restoration (320)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Operating Expense	126,865	120,400	172,500	114,500	-	114,500	(4.9%)
Capital Outlay	1,266	-	11,000	-	-	-	na
<b>Net Operating Budget</b>	<b>128,130</b>	<b>120,400</b>	<b>183,500</b>	<b>114,500</b>	-	<b>114,500</b>	<b>(4.9%)</b>
Trans to Property Appraiser	1,660	2,700	2,700	2,700	-	2,700	0.0%
Trans to Tax Collector	2,288	3,600	3,600	3,800	-	3,800	5.6%
Reserves for Contingencies	-	17,500	-	-	-	-	(100.0%)
Reserves for Capital	-	-	-	22,100	-	22,100	na
<b>Total Budget</b>	<b>132,078</b>	<b>144,200</b>	<b>189,800</b>	<b>143,100</b>	-	<b>143,100</b>	<b>(0.8%)</b>

<b>Program Funding Sources</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Special Assessments	114,423	133,500	127,000	126,900	-	126,900	(4.9%)
Interest/Misc	938	500	600	500	-	500	0.0%
Trans frm Tax Collector	887	-	-	-	-	-	na
Trans fm 111 MSTD Gen Fd	50,000	-	-	-	-	-	na
Carry Forward	50,100	16,900	84,300	22,100	-	22,100	30.8%
Less 5% Required By Law	-	(6,700)	-	(6,400)	-	(6,400)	(4.5%)
<b>Total Funding</b>	<b>216,349</b>	<b>144,200</b>	<b>211,900</b>	<b>143,100</b>	-	<b>143,100</b>	<b>(0.8%)</b>

<b>CIP Category / Project Title</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Amended</b>	<b>FY 2016 Forecasted</b>	<b>FY 2017 Budget</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>
Pelican Bay Capital								
Clam Bay Restoration	120,400	183,504	183,500	114,500	-	-	-	-
X-fers/Reserves - Fund 320	23,800	23,800	6,300	28,600	-	-	-	-
Pelican Bay Capital	144,200	207,304	189,800	143,100	-	-	-	-
<b>Program Total Project Budget</b>	<b>144,200</b>	<b>207,304</b>	<b>189,800</b>	<b>143,100</b>	-	-	-	-

Notes:

On December 11, 2012, the Board reinstated the ongoing management responsibilities of Clam Pass to the Pelican Bay Services District.

Forecast FY 2016:

This capital fund primarily appropriates dollars for restoration and improvements to the Clam Bay Ecosystem. The basis of our accounting system on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year. The exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

The primary active project is restoration of Clam Bay.

Current FY 2017:

No new projects are proposed. New money in the amount of \$114,500 will be added to the Clam Bay restoration project in furtherance of this initiative. Customary constitutional officer transfers are appropriated. A small reserve for future construction is budgeted.

Revenues:

Funding for part of the restoration and Improvement of the Clam Bay Eco-system comes from special assessment revenue based

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Clam Bay Restoration (320)**

upon equivalent residential units within the District.

For FY 2017, the equivalent residential unit (ERU) assessment within fund (320) has decreased \$0.86 to \$16.67. This raises \$126,900. There are a total of 7,615.29 ERU's.

**Collier County Government  
Fiscal Year 2017 Adopted Budget**

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital  
Pelican Bay Hardscape & Landscape Improvements (322)**

<b>Program Budgetary Cost Summary</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Operating Expense	754,366	450,900	1,191,500	450,000	-	450,000	(0.2%)
Capital Outlay	138,155	216,000	216,000	280,100	-	280,100	29.7%
<b>Net Operating Budget</b>	<b>892,521</b>	<b>666,900</b>	<b>1,407,500</b>	<b>730,100</b>	-	<b>730,100</b>	<b>9.5%</b>
Trans to Property Appraiser	4,706	4,000	5,500	6,000	-	6,000	50.0%
Trans to Tax Collector	6,469	8,000	8,500	10,700	-	10,700	33.8%
<b>Total Budget</b>	<b>903,696</b>	<b>678,900</b>	<b>1,421,500</b>	<b>746,800</b>	-	<b>746,800</b>	<b>10.0%</b>

<b>Program Funding Sources</b>	<b>FY 2015 Actual</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Forecast</b>	<b>FY 2017 Current</b>	<b>FY 2017 Expanded</b>	<b>FY 2017 Adopted</b>	<b>FY 2017 Change</b>
Special Assessments	323,445	400,700	380,600	428,100	-	428,100	6.8%
Miscellaneous Revenues	82,631	-	-	-	-	-	na
Interest/Misc	12,132	5,000	6,500	5,000	-	5,000	0.0%
Trans frm Tax Collector	2,517	-	-	-	-	-	na
Trans fm 109 Pel Bay MSTBU	77,300	-	-	-	-	-	na
Carry Forward	1,775,100	293,500	1,369,500	335,100	-	335,100	14.2%
Less 5% Required By Law	-	(20,300)	-	(21,400)	-	(21,400)	5.4%
<b>Total Funding</b>	<b>2,273,125</b>	<b>678,900</b>	<b>1,756,600</b>	<b>746,800</b>	-	<b>746,800</b>	<b>10.0%</b>

<b>CIP Category / Project Title</b>	<b>FY 2016 Adopted</b>	<b>FY 2016 Amended</b>	<b>FY 2016 Forecasted</b>	<b>FY 2017 Budget</b>	<b>FY 2018 Budget</b>	<b>FY 2019 Budget</b>	<b>FY 2020 Budget</b>	<b>FY 2021 Budget</b>
<b>Pelican Bay Capital</b>								
Beach Renourishment Initiative	200,000	400,000	400,000	200,000	-	-	-	-
Field Site Improvements	-	-	0	64,100	-	-	-	-
Irrigation System	116,000	116,000	116,000	116,000	-	-	-	-
Lake Aeration	100,000	100,021	100,000	100,000	-	-	-	-
Pelican Bay Hardscape Upgrades	90,900	462,033	462,200	175,000	-	-	-	-
Pelican Bay Lake Bank Enhance	110,000	260,590	260,500	75,000	-	-	-	-
Pelican Bay Traffic Sign Renovation	50,000	68,834	68,800	-	-	-	-	-
X-fers/Reserves - Fund 322	12,000	339,400	14,000	16,700	-	-	-	-
<b>Pelican Bay Capital</b>	<b>678,900</b>	<b>1,746,878</b>	<b>1,421,500</b>	<b>746,800</b>	-	-	-	-
<b>Program Total Project Budget</b>	<b>678,900</b>	<b>1,746,878</b>	<b>1,421,500</b>	<b>746,800</b>	-	-	-	-

Forecast FY 2016:

This capital fund primarily appropriates dollars for restoration and improvements to the Pelican Bay hardscape, irrigation and other capital amenity projects. The basis of our accounting system on the expense side of the equation provides that forecast capital dollars always match the amended budget for any year. The exception is reserves. The difference between forecast or amended budget dollars and those dollars actually spent roll forward into the next fiscal year. This practice occurs until the project is closed out and dollars are re-appropriated. A project budget may also be amended prior to closure re-directing current project dollars that may not be needed to either reserves or other ongoing projects.

Current FY 2017:

New capital dollars totaling \$730,100 will be allocated among the various capital initiatives including the beach re-nourishment initiative; irrigation system; lake aeration; hardscape upgrades and lake bank enhancements. a new project allocating dollars for field site improvements is proposed.

Revenues:

Special assessment revenue per equivalent residential unit (ERU) increased \$3.59 to \$56.22. This equates to assessment revenue

**Office of the County Manager Capital**

**Pelican Bay Services Division Capital**

**Pelican Bay Hardscape & Landscape Improvements (322)**

totaling \$428,100 an increase of \$27,400 from FY 2016. There are a total of 7,615.29 ERU's.